International Comparative Legal Guides



Foreign Direct Investment Regimes 2020

A practical cross-border insight into FDI screening regimes

First Edition

Featuring contributions from:

Advokatfirmaet Thommessen AS AKD

ALRUD Law Firm

ALRUD Law FIIII

Anderson, Mōri & Tomotsune

Baker Botts L.L.P.

Beiten Burkhardt

Boga & Associates

Bredin Prat

Carey

Chiomenti

Flor & Hurtado

Gowling WLG (UK) LLP

Ipek | Akın | Schwimann

Iwata Godo

Lehman, Lee & Xu

Niederer Kraft Frey Ltd

Pinheiro Neto Advogados

PRA Law Offices

Schoenherr

Tunde & Adisa LP

Uría Menéndez

Waselius & Wist

ICLG.com





ISBN 978-1-83918-010-1 ISSN 2633-3724

Published by



gg global legal group

59 Tanner Street London SE1 3PL **United Kingdom** +44 207 367 0720 www.iclg.com

Group Publisher

Publisher

Senior Editors

Editor

Creative Director

Fraser Allan

Printed by

Stephens and George

Cover Image

www.istockphoto.com

Foreign Direct Investment Regimes 2020

First Edition

Contributing Editor:

Matthew Levitt Baker Botts L.L.P.

Strategic Partners





©2019 Global Legal Group Limited.

All rights reserved. Unauthorised reproduction by any means, digital or analogue, in whole or in part, is strictly forbidden.

This publication is for general information purposes only. It does not purport to provide comprehensive full legal or other advice. Global Legal Group Ltd. and the contributors accept no responsibility for losses that may arise from reliance upon information contained in this publication.

This publication is intended to give an indication of legal issues upon which you may need advice. Full legal advice should be taken from a qualified professional when dealing with specific situations.

Expert Chapters

- Foreign Direct Investment Screening at a Time of Increasing Economic Uncertainty and Trade Protectionism Matthew Levitt & David Gabathuler, Baker Botts L.L.P.
- European Union
 Matthew Levitt, Sofia Doudountsaki & David Gabathuler, Baker Botts L.L.P.
- 14 Recent FDI Trends in the APEC Region
 Akira Matsuda & Shin Setoyama, Iwata Godo

Q&A Chapters

- 18 Albania
 Boga & Associates: Genc Boga & Alketa Uruci
- Austria
 Schoenherr: Volker Weiss & Sascha Schulz
- Pinheiro Neto Advogados: Fernando Alves Meira & Gustavo Paiva Cercilli Credo
- Chile
 Carey: Diego Peralta & Vesna Camelio
- China Lehman, Lee & Xu: Jacob Blacklock & Shi Lei
- Ecuador
 Flor & Hurtado: Mario Flor, Jose Cisneros &
 Daisy Ramirez
- Finland
 Waselius & Wist: Lotta Pohjanpalo & Matti Siiteri
- France
 Bredin Prat: Pierre Honoré, Olivier Billard & Arthur Helfer
- 57 Germany
 Beiten Burkhardt: Philipp Cotta &
 Dr Christian von Wistinghausen
- 62 Hungary Schoenherr-Hetényi Attorneys-at-Law: Kinga Hetényi & Adrián Menczelesz
- 67 India PRA Law Offices: Apoorva Agrawal & Sanjeev Jain
- 74 Italy
 Chiomenti: Filippo Modulo, Giulio Napolitano & Andrea
 Sacco Ginevri

- Japan Anderson, Mōri & Tomotsune: Hiroaki Takahashi & Koji Kawamura
- 86 Kosovo Boga & Associates: Sokol Elmazaj & Delvina Nallbani
- 91 Netherlands AKD: Carlos Pita Cao & David Molenaar
- 97 Nigeria Tunde & Adisa LP: Ayobami Tunde, Gbemisola Mosuro & Ifeoluwa Gbarada
- 104 Norway
 Advokatfirmaet Thommessen AS: Eivind J. Vesterkjær &
 Magnus Hauge Greaker
- 109 Russia ALRUD Law Firm: Alla Azmukhanova & Alexander Artemenko
- 115 Spain
 Uría Menéndez: Edurne Navarro Varona,
 Manuel Vélez Fraga & Xavier Codina García-Andrade
- Niederer Kraft Frey Ltd: Philipp Candreia & Philippe A. Weber
- 125 Turkey
 Ipek | Akın | Schwimann: Tansu Akin &
 Ceyda Akbal Schwimann
- United Kingdom
 Gowling WLG (UK) LLP: Bernardine Adkins &
 Samuel Beighton
- 138 USA
 Baker Botts L.L.P.: Matthew T. West, Paul Luther &
 Jason Wilcox

Switzerland

Niederer Kraft Frey Ltd



Philipp Candreia



Philippe A. Weber

1 Foreign Investment Policy

1.1 What is the national policy with regard to the review of foreign investments (including transactions) on national security grounds?

Foreign direct investments have gained increased political attention over the past few years, and on 13 February 2019, the Swiss Federal Council published a report on cross-border investments and investment controls. Based on this report, the Federal Council decided *against* the introduction of general investment controls for the time being, but decided to conduct a monitoring procedure and to review the report within the next four years. Furthermore, the Federal Council stated that it will give greater consideration to the question of reciprocity. The matter is, however, not off the political agenda and there is a pending motion in parliament requesting the introduction of foreign investment controls.

The current regime on foreign direct investment controls in Switzerland is, therefore, still liberal, with no general notification duty or approval requirement for foreign investments.

While there are no *general* foreign investment controls, *legal* or *de facto* foreign investment controls do apply to certain industries and sectors. In particular:

- In the banking and securities dealer sector and in real estate, foreign investments require prior government approval under certain conditions.
- A number of additional business activities require a licence from the authorities. While in certain business sectors the licensing conditions include specific requirements regarding foreign investors, in particular reciprocity requirements, the licensing conditions in other business sectors do not specifically differentiate between foreign and domestic applicants and investors.

Business sectors with specific licensing requirements for foreign investors include:

- aviation;
- telecommunications;
- nuclear energy; and
- radio and television.

Business sectors subject to licensing without explicit licensing requirements for foreign investors include:

- financial industry and insurance (other than banks and securities dealers);
- casinos and gambling;
- defence;
- postal services;
- commercial shipping vessels;
- power and gas installations; and
- railways.
- In addition, a number of significant companies that provide key critical infrastructure are owned or controlled by federal,

cantonal or local authorities. The authorities may, accordingly, exercise a *de facto* (foreign and domestic) investment control in respect of these companies. These companies include SBB (Swiss federal railways), Swiss Post, Swisscom (telecom), roads, Swissgrid, (nuclear) power plants, public utility companies, Zurich and Geneva airports, Rhine ports, RUAG (defence), Skyguide (air traffic control), public hospitals, universities, etc. Note: in most of these sectors, private companies may compete with the state-controlled entities.

1.2 Are there any particular strategic considerations that apply during foreign investment reviews?

There is no applicable law generally requiring a review of foreign investments in Switzerland. In the specific sectors where (foreign or domestic) investments are subject to licensing or approval requirements (see question 1.1 above), the licensing or approval conditions are set out in the respective laws. The respective conditions may include reciprocity conditions (reciprocity conditions in particular exist for licences in the financial, aviation, telecoms, nuclear power plants, and TV/radio broadcasting industries). While there is limited room for strategic considerations, the competent licensing authorities have a certain degree of discretion when assessing whether all licensing conditions are sufficiently met. In this regard, it is worth noting that the Federal Council has specifically stated in its decision of 13 February 2019 that it will give greater consideration to the question of reciprocity.

1.3 Are there any current proposals to change the foreign investment review policy or the current laws?

As mentioned above, on 13 February 2019 the Swiss Federal Council decided *against* the introduction of general investment controls for the time being but decided to conduct a monitoring procedure and review its position within the next four years.

The topic is, however, not off the political agenda and in June 2019, the Council of States (one of the two chambers of Swiss parliament) has approved a motion to introduce foreign investment controls. The matter will now be debated in the second chamber of parliament, the National Council. If approved by both chambers, a draft bill will have to be prepared.

2 Law and Scope of Application

2.1 What laws apply to the control of foreign investments (including transactions) on grounds of national security?

There is no law requiring a review of foreign investments in Switzerland generally. Sector-specific laws comprising specific require-

ICLG.com

ments for *foreign* investments include the following acts, together with their implementing ordinances:

- Swiss Federal Bank Act (https://www.admin.ch/opc/de/classi-fied-compilation/19340083/index.html).
- Swiss Federal Law on Acquisition of Real Estate by Foreign Persons (Lex Koller) (https://www.admin.ch/opc/de/classified-compilation/19830373/index.html).
- Swiss Federal Aviation Act (https://www.admin.ch/opc/de/classified-compilation/194 80335/index.html).
- Swiss Federal Act on Telecommunications (https://www.admin.ch/opc/de/classified-compilation/19970160/index.html).
- Swiss Federal Nuclear Energy Act (https://www.admin.ch/ opc/de/classified-compilation/20010233/index.html).
- Swiss Federal Act on Radio and Television (https://www.admin. ch/opc/de/classified-compilation/20001794/index.html).

As mentioned above, in addition to these laws that contain specific requirements for foreign investments, there are additional sectors and industries which are subject to licensing requirements that apply to both domestic- and foreign-controlled companies and investors.

2.2 What kinds of foreign investments, foreign investors and transactions are caught? Is the acquisition of minority interests caught?

There are no generally applicable laws on foreign investment control in Switzerland, e.g. on national security grounds. The respective restrictions on (foreign) investments under the sector-specific laws described above are set out below:

(a) Banking and Finance

The transfer of a *controlling* stake in a Swiss regulated bank or securities dealer to a foreign investor requires a so-called "additional licence" from FINMA.

In addition, once a Swiss regulated bank or securities dealer is under foreign control, a new "additional licence" is required from FINMA whenever foreign holders of *qualified* participations in a foreign-controlled institution change (i.e. not only in case of a change of a controlling stake).

Foreign-controlled: Swiss banks and securities dealers qualify as foreign-controlled when foreigners holding qualified participations directly or indirectly hold more than half of the voting rights or exert a controlling influence in any other way.

"Foreigners" are individuals who have neither Swiss citizenship nor a type C Swiss residence permit. Legal entities are regarded as foreign if their registered office is outside Switzerland or if they are directly or indirectly controlled by foreigners.

A *qualified participation* is deemed to exist if the person (or a group of persons) owns 10% or more of the voting rights or the capital of a bank/securities dealer, or if a person by other means is in a position to substantially influence the course of business of the bank/securities dealer.

The additional licence is subject to a number of conditions, in particular reciprocity requirements (basically requiring that a Swiss-resident person or domiciled entity is permitted to acquire a controlling participation in a bank or securities dealer incorporated in the country of the holder of the participation), and adequate group supervision. The reciprocity requirements do not apply with respect to member states of the World Trade Organisation, or where it would contravene other obligations under international law.

(b) Real Estate

Pursuant to the Swiss Federal Law on Acquisition of Real Estate by Foreign Persons (*Lex Koller*), the acquisition of Swiss residential property (as opposed to industrial and business property such as office buildings and factories), be it directly or indirectly via legal en-

tities, is subject to a licence requirement. No licence is currently required, however, for residential property investment corporations listed on a Swiss stock exchange by foreign persons (i.e. persons domiciled or resident abroad).

Under the Swiss Federal Law on Acquisition of Real Estate by Foreign Persons (*Lex Koller*), the definition of foreign persons includes (i) natural persons and companies who are resident or based abroad, (ii) foreigners who are resident in Switzerland but who are not citizens of an EU or EFTA Member State, or do not have a type C residence permit, and (iii) Swiss-domiciled companies whose *de facto* purpose is the holding of Swiss residential property, if a person not resident in Switzerland has a controlling influence in such company.

(c) Aviation

Swiss- and foreign-domiciled companies which use aircraft to transport persons or goods on a commercial basis in Switzerland require a licence from the Federal Office of Civil Aviation (FOCA). With respect to foreign-domiciled companies, the licence may be refused if the reciprocity requirement is not met, i.e. if the foreign country in question does not permit Swiss companies to transport persons or goods commercially in an equivalent manner (Art. 29 para. 3 Aviation Act).

In addition, for Swiss-domiciled companies, the licence may be subject to the respective company being under the actual control and in the ownership of Swiss citizens (Art. 27 para. 1 Aviation Act/Art. 103 para. 1 lit b Aviation Ordinance).

(d) Telecoms

The licensing conditions for the operating company include reciprocity conditions for foreign (controlled) companies offering telecommunication services in Switzerland (Art. 23 para. 2 Telecommunications Act).

(e) Nuclear Energy

The licensing conditions for the operating company include reciprocity conditions for foreign (controlled) companies obtaining nuclear reactor operating licences, subject to international obligations to the contrary (Art. 13 para. 2 Federal Act on Nuclear Energy). The foreign company is further required to maintain a subsidiary in Switzerland.

(f) Radio and Television

The licensing conditions for the operating company include reciprocity conditions for foreign (controlled) companies obtaining radio or television broadcast licences, subject to international obligations to the contrary (Art. 44 para. 2 Federal Act on Radio and Television).

2.3 What are the sectors and activities that are particularly under scrutiny? Are there any sector-specific review mechanisms in place?

The two key sectors and activities that are subject to specific approval requirements are (i) banks and securities dealers, and (ii) real estate.

2.4 How are terms such as 'foreign investor' and 'foreign investment' specifically addressed in the law?

For purposes of the banking and securities dealers' law, "foreigners" are individuals who have neither Swiss citizenship nor a type C Swiss residence permit. Legal entities are regarded as foreign if their registered office is outside Switzerland or if they are directly or indirectly controlled by foreigners. Foreign control is deemed to exist when foreigners hold more than half of the voting rights or exert a controlling influence in any other way.

Under the Swiss Federal Law on Acquisition of Real Estate by Foreign Persons (*Lex Koller*), the definition of foreign persons includes (i) natural persons and companies who are resident or based abroad, (ii) foreigners who are resident in Switzerland but who are not citizens of an EU or EFTA Member State, or do not have a type C residence permit, and (iii) Swiss-domiciled companies whose *de facto* purpose is the holding of Swiss residential property, if a person not resident in Switzerland has a controlling influence in such company.

With respect to other relevant sectors and industries, the respective (reciprocity) licensing requirements are linked to the non-Swiss domicile of the applicant or investor. See also question 2.2 above.

2.5 Are there specific rules for certain foreign investors such as state-owned enterprises (SOEs)?

There are no specific rules for certain foreign investors such as SOEs.

A key requirement for obtaining a licence is the full and accurate disclosure of the beneficial owner of the licence applicant. In practice, we have experienced that this may prove difficult with respect to certain SOEs for various reasons.

2.6 Is there a local nexus requirement for an acquisition or investment to fall under the scope of the national security review? If so, what is the nature of such requirement (existence of subsidiaries, assets, etc.)?

The approval and licensing requirements set out above only apply to business activities in Switzerland. The applicable requirements should be assessed in each individual case, having regard to the relevant sector or business activity.

2.7 In cases where local presence is required to trigger the review, are indirect acquisitions of local subsidiaries and/or other assets also caught?

In general, both direct and indirect acquisitions are covered by the approval and licensing requirements set out above. The applicable requirements should be assessed in each individual case, having regard to the relevant sector or business activity.

3 Jurisdiction and Procedure

3.1 What conditions must be met for the law to apply? Are there any monetary thresholds?

The applicable conditions should be assessed in detail in each individual case, having regard to the relevant sector or business activity as set out under question 2.2 above.

Monetary turnover thresholds apply under the general merger control requirements under Swiss competition law. However, these apply equally to Swiss and foreign investments.

3.2 Is the filing voluntary or mandatory? Are there any filing fees?

Filing is mandatory for an additional licence for banks and securities dealers and for approval under the Swiss Federal Law on Acquisition of Real Estate by Foreign Persons (*Lex Koller*).

Also, with regard to the sectors and business activities that are subject to licensing requirements, respective licence requests must be filed, and the licensing conditions generally require that significant changes must be filed.

No general filing fees apply, other than fees incurred to obtain the actual licence. These depend on the approval or licence requested.

3.3 In the case of transactions, who is responsible for obtaining the necessary approval?

For banks and securities dealers, the additional licence must be obtained by the bank itself, with information to be provided by the (foreign) investor.

With respect to the Swiss Federal Law on Acquisition of Real Estate by Foreign Persons (*Lex Koller*), the approval must be requested by the purchaser of the real estate.

With respect to other businesses subject to licensing requirements, it is generally the applicant (i.e. the operating company) who is responsible for obtaining the necessary licence.

3.4 Can foreign investors engage in advance consultations with the authorities and ask for formal or informal guidance on the application of the approval procedure?

It is generally possible and recommended to engage with the competent authorities at an early stage in advance of the transaction.

3.5 What type of information do investors have to provide as part of their filing?

Investors must provide all information required under the applicable law for the relevant licence. One general key requirement is the full and accurate disclosure of the beneficial ownership structure.

3.6 Are there sanctions for not filing (fines, criminal liability, unwinding of the transaction, etc.) and what is the current practice of the authorities?

Banking: An intentional failure to make the necessary notifications with regard to qualified or controlling holdings in a bank may result in a fine of up to CHF 500,000. In case of negligent failure, the fine may amount to up to CHF 150,000 (Art. 49 Bank Act). Similar penalties exist with regard to security dealers, where intentional failure to notify is sanctioned by imprisonment of up to three years or a fine, and negligent failure is subject to a fine of up to CHF 250,000 (Art. 44 ff. FINMA Act). The bank or securities dealer also faces the risk of revocation of its licence.

Lex Koller infringements trigger severe sanctions of administrative (e.g. revocation of permit), civil (e.g. restoration of original state, forced sale of purchased real estate) and penal nature (e.g. imprisonment of up to three years or a fine, confiscation of gains) (Art. 25 ff. Swiss Federal Law on Acquisition of Real Estate by Foreign Persons).

Violations and infringements of licensing conditions in other sectors or businesses may generally lead to administrative (e.g. revocation of licence) and penal sanctions (e.g. imprisonment or fine) that should be assessed in further detail in each individual case.

3.7 What is the timeframe of review in order to obtain approval? Are there any provisions expediting the clearance?

The timeframe for review depends on the legal basis in question. More specifically:

For banks and securities dealers, the additional licence may generally be obtained within six months.

ICLG.com

With respect to the Swiss Federal Law on Acquisition of Real Estate by Foreign Persons (*Lex Koller*), the timing depends in particular on the location of the real estate in Switzerland and the complexity of the case.

The timing required for obtaining licences in other business sectors significantly depends on the complexity and individual factors of the case. The applicable laws generally do not foresee specific approval or waiting periods (with the exception of general merger control proceedings).

Careful planning and a strategic approach are therefore essential for successfully obtaining required approvals in time.

3.8 Does the review need to be obtained prior to or after closing? In the former case, does the review have a suspensory effect on the closing of the transaction? Are there any penalties if the parties implement the transaction before approval is obtained?

The review must generally be completed prior to closing. This is also the case for the additional licence for banks and securities dealers and for the required approval under the Swiss Federal Law on Acquisition of Real Estate by Foreign Persons (*Lex Koller*).

3.9 Can third parties be involved in the review process? If so, what are the requirements, and do they have any particular rights during the procedure?

Third parties other than the applicants and the relevant investors are generally not involved in the approval or licensing process, and third parties do not have specific rights in the proceeding, except where the applicable law provides otherwise.

3.10 What publicity is given to the process and the final decision and how is commercial information, including business secrets, protected from disclosure?

In general, there is no particular publicity given to the approval or licensing process, and Swiss authorities and public officials are bound by official secrecy requirements under Swiss criminal law. Authorities may, however, publish their decisions and cases, subject to protection of business secrets. Particular rules may apply under sector-specific laws that should be assessed in further detail in each individual case. In case of court proceedings, it should be noted that court hearings are, in general, public.

3.11 Are there any other administrative approvals required (cross-sector or sector-specific) for foreign investments?

There are no other administrative approvals required for foreign investments as such. There are, however, rules and requirements, such as general merger control laws, that apply to all transactions, regardless of whether they are domestic or involve foreign-controlled entities.

4 Substantive Assessment

4.1 Which authorities are responsible for conducting the review?

As there is no central authority that is responsible for foreign investment control, the identity of the competent authority depends on the approval or licence in question. For example:

- The Swiss Financial Market Supervisory authority FINMA is competent for the additional licence for banks and securities dealers.
- For the Swiss Federal Law on Acquisition of Real Estate by Foreign Persons (*Lex Koller*), the competent approval authorities are designated by the canton where the real estate is located. The Federal Office of Justice has published guidelines that also include a list of the competent approval authorities (https://www.bj.admin.ch/dam/data/bj/wirtschaft/grundstueckerwerb/lexe.pdf).
- There are specific approval authorities for obtaining licences in the other relevant sectors and industries set out above.

4.2 What is the applicable test and who bears the burden of proof?

The approval or licensing criteria differ depending on the sector or industry in question. The proceedings are generally conducted "ex officio". While the applicant or foreign investor does not therefore formally have the burden of proof, the competent authorities will only grant an approval or licence if the applicant or foreign investor, respectively, has provided all information required to meet the approval or licensing requirements.

4.3 What are the main evaluation criteria and are there any guidelines available?

The evaluation criteria differ depending on the relevant sector or industry in question. Guidelines are available in certain sectors. In particular, FINMA has issued guidelines for applications for banks and securities dealers generally (https://www.finma.ch/en/authorisation/banks-and-securities-dealers/getting-licensed/banks/), and the Federal Office of Justice has published guidelines regarding Lex Koller (https://www.bj.admin.ch/dam/data/bj/wirtschaft/grundstueckerwerb/lex-e.pdf).

4.4 In their assessment, do the authorities also take into account activities of foreign (non-local) subsidiaries in their iurisdiction?

Depending on the sector, the activities of foreign subsidiaries may be relevant and may be taken into account for the approval or licensing requirements. For example, where a business activity in Switzerland is subject to a licence, such licence is also required where the activities in Switzerland are conducted by a foreign (non-local) subsidiary.

4.5 How much discretion and what powers do the authorities have to approve or reject transactions on national security grounds?

While there is limited room for strategic considerations on national security grounds, unless such criteria are specifically set out in the approval or licence conditions, the competent authorities do have a certain degree of discretion when assessing whether all approval or licensing conditions are sufficiently met. The competent authorities must exercise their discretion in a reasonable manner.

4.6 Can a decision be challenged or appealed, including by third parties? Is the relevant procedure administrative or judicial in character?

Negative decisions by Swiss authorities can be challenged or appealed

as a general principle of Swiss law. Depending on the specific sector in question, and depending on the remedy or appeal taken, the relevant procedure may be administrative or judicial in nature. A judicial appeal to a court may, in any event, be possible.

4.7 Is it possible to address the authorities' objections to a transaction by providing remedies, such as undertaking or other arrangements?

The competent authorities generally have a considerable degree of discretion to accept remedies and impose conditions or requirements under the sector-specific approval or licensing requirements.

4.8 Are there any other relevant considerations? What is the recent enforcement practice of the authorities?

Absent a specific applicable law generally requiring a review of foreign investments in Switzerland, there is no recent enforcement practice. In February 2019, the Swiss Federal Council specifically decided against the introduction of general foreign investment controls in Switzerland, stating that the government believes that introducing official controls on direct investments would be of little benefit to Switzerland and would mean additional red tape for the companies involved and greater uncertainty for investors, and would thus make Switzerland a less attractive place to invest.

This liberal attitude is also reflected in the enforcement practice of the competent authorities for sector-specific approvals and requirements, where strategic or policy considerations generally do not play a significant role beyond the specific approval or licensing criteria set out in the relevant laws.



Philipp Candreia specialises in complex M&A transactions in various industries with a focus on regulated entities, in particular financial services and telecoms. He also advises in internal and regulatory investigations and enforcement matters primarily in cross-border compliance matters. He frequently advises clients on stock exchange and banking regulatory matters, as well as general corporate law.

Niederer Kraft Frey Ltd Bahnhofstrasse 53 CH-8001 Zurich Switzerland

Tel: +41 58 800 8429 Email: philipp.candreia@nkf.ch

URL: www.nkf.ch



Philippe A. Weber specialises in large cross-border M&A and financing transactions in various industries, including technology, luxury, industrial goods, travel and retail, life sciences and financial services. He regularly advises international companies and investors (including foreign sovereign wealth funds, state-owned enterprises, private equity) in important investments and other business transactions.

Philippe Weber also specialises in large and complex corporate finance and capital market transactions with a particular focus on listed entities, financial institutions and other large enterprises. He is a recognised representative for listings on SIX and regularly advises clients on all aspects of takeover and securities law. He is distinguished as a leading Banking, Capital Markets and Corporate/M&A lawyer by *Chambers* and other directories.

Niederer Kraft Frey Ltd Bahnhofstrasse 53 CH-8001 Zurich

Switzerland

Tel: +41 58 800 8383
Email: philippe.a.weber@nkf.ch
URL: www.nkf.ch

Established in 1936, Niederer Kraft Frey is a leading Swiss firm with a consistent track record of delivering excellence and innovation in Swiss law. With a strong domestic and international client base, NKF is relied on by the world's best law firms as an experienced, agile and effective partner. NKF is a full-service law firm with over 100 lawyers advising in 12 languages. We are pragmatic generalists with deep industry knowledge and specialist legal expertise covering the entire spectrum of business, corporate and finance law. We work creatively with each other, our partner firms and with our clients to deliver efficient, sustainable solutions in the face of the most complex problems. Quality service is our priority. The focus of our business is the business of our clients. With our office in the heart of Zurich's banking and financial district, NKF continues to have its finger on the pulse of Swiss business.

www.nkf.ch

NIEDERER KRAFT FREY

ICLG.com

Current titles in the ICLG series

Alternative Investment Funds

Anti-Money Laundering

Aviation Law

Business Crime

Cartels & Leniency

Class and Group Actions

Competition Litigation

Construction & Engineering Law

Copyright

Corporate Governance

Corporate Immigration

Corporate Investigations

Corporate Recovery & Insolvency

Corporate Tax

Cybersecurity

Data Protection

Employment & Labour Law

Enforcement of Foreign Judgments

Environment & Climate Change Law

Family Law

Financial Services Disputes

Fintech

Foreign Direct Investments

Franchise

Gambling

Insurance & Reinsurance

International Arbitration

Investor-State Arbitration

Lending & Secured Finance

Litigation & Dispute Resolution

Merger Control

Mergers & Acquisitions

Mining Law

Oil & Gas Regulation

Outsourcing

Patents

Pharmaceutical Advertising

Private Client

Private Equity

Product Liability

Project Finance

Public Investment Funds

Public Procurement

Real Estate

Sanctions

Securitisation

Shipping Law

Telecoms, Media and Internet Laws

Trade Marks

Vertical Agreements and Dominant Firms



