# Cybersecurity and the Law Seminar

A practical walk-through of the legal landscape, enforcement, management liability and discussions on potential real-world situations

# What can you expect today?





# Cybersecurity Breach – academic issue or real Threat?





# Cybersecurity Breach – academic issue or real Threat?

- British Airways
- Delta
- Air Canada
- Carphone
- Digitec
- EOS
- Groupe Mutuel
- Abbott Laboratories
- Industrial control systems / IoT



### Why?

- Sheer pleasure of technical challenge
- Concrete financial interests
- Blackmailing
  - → Uber case
- Threatened cyber attack (DDoS)





### Consequences for your Company?

- Financial damage
- Management capacity
- Reputational loss
- Claims
- Sanctions (?)

### Practical Example – Data Theft by Employee





### **Conclusions**

- Prevention
- TOMs
- IT / data breach response planning
  - People
  - Measures

→ Good governance



### Some sources

MELANI

https://www.melani.admin.ch/melani/de/home/dokumentation/berichte/lageberichte.html

FEDPOL

https://www.fedpol.admin.ch/fedpol/de/home/kriminalitaet/cybercrime.html

## Legal Framework and Enforcement

### Legal Framework – Overview

- International Law:
  - Cybercrime Convention
  - Cloud Act
- National Laws
  - Swiss Criminal Code, SCC
  - Swiss Data Protection Act
  - Corporate Governance: Swiss Code of Obligations (716a CO)
  - Ordinance on the Preservation of Corporate Books (retention), Ordinance on Internet Domains, Financial Market Supervision Act, etc.
- Legislatory Developments Federal Council and Federal Offices
  - NCS Strategie Cyber Risks 2018-2022
  - Strategy Digital Switzerland



### Legal Framework – Criminal Law I

- Criminal Law (Swiss Criminal Code, SCC)
  - Unauthorised obtaining of data art. 143 SCC (electronic theft)
  - Unauthorised access to a data processing system art. 143<sup>bis</sup> SCC (Hacking)
  - Damage to data art. 144bis SCC (Denial-of-service attacks; ransomeware)
  - Computer fraud art. 147 SCC (theft of identity)
  - Breach of secrecy or privacy through the use of an image-carrying device (art. 179<sup>quater</sup> SCC)
  - Obtaining personal data without authorisation (art. 179<sup>novies</sup> SCC)
  - Industrial espionage (art. 273 SCC)
  - Breach of postal or telecommunications secrecy (art. 321<sup>ter</sup> SCC)



### Legal Framework – Criminal Law II

- Criminal Law Connection with other offences
  - Fraud (art. 146 SCC)
  - Extortion (art. 156 SCC)
  - Offences against Personal Honour and in Breach of Secrecy or Privacy (art. 173 et seqq. SCC)
  - Forgery (art. 251 et seqq. SCC) (phishing)
  - Corporate Criminal Liability (art. 102 SCC)



### Actions before, during and after Incident

- Actions before incident
- Actions during or immediately after incident
- Actions after incident / enforcement



### Actions before Incident – Preventive Measures

- Technical and organisational measures (art. 7 DPA / art. 8 and 9 Ordinance DPA)
  - Implement technical measures (authorisation; transmission; back-up; access)
  - Implement organisational measures (IT-security policies; IT-security policy for employees; privacy policies; retention policy; awareness & training)
  - Set up task force / Appointment of external service providers
- Limit liability risks with third parties (contractual measures)
- Cyber risk insurance
- ISO certification



### Actions during or immediately after Incident



Unauthorised access to company's data

- Identify and analyse
- Stop / Contain
- Restore / Mitigate
- Notify data protection authorities
- Notify cyber security insurance
- Review / Remediation

**URGENT** 

**URGENT** 

**URGENT** 

**URGENT** 

**URGENT** 

Do not forget



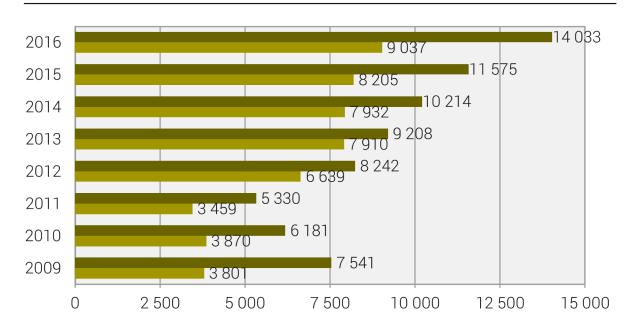
### Actions after Incident – Notifications

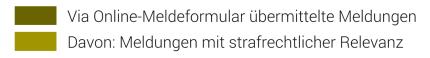
- Notification / Report to MELANI
- Notify Cybercrime Coordination Unit Switzerland (KOBIK)
- Notify data subjects
- Notify third parties



### Cybercrime Development

# Anzahl an fedpol übermittelte Meldungen einschliesslich jener mit strafrechtlicher Relevanz, 2009-2016







### Actions after Incident - Enforcement

#### Enforcement

- Criminal complaint
- Civil procedural law measures (filing a claim, requesting precautionary measures)
- Practical problems
  - Official offences vs. offences prosecuted on complaint
  - Identifying offender
  - Place of jurisdiction
  - Cooperation in international law enforcement



# Liability of Board Members and Management

### Duties and Liabilities of Board (in general)

- "Monistic" Concept
  - As opposed to dualistic concept (Germany, France)
  - Board of Swiss Co responsible for supervision and management (unless delegated)
- Statutory catalogue of duties of Board
  - Broad scope of (non-transferable) responsibilities:
    - Ultimate management
    - Organization
    - Accounting, financial controls and planning
    - Appointment / removal of management
    - Supervision of management
    - Business report / shareholders' meeting
    - Notification of judge



### Corporate Governance and Delegation of Duties

### Corporate Governance

- Swiss Code of Best Practice / SWX Directive / Foreign Regime
- Specific Guidelines for the Regulated Sectors
- No specific guidelines for cybercrime risks

### Delegation of Duties

- Principle: "Core duties" are non-transferable and may not be delegated
- Exceptions:
  - The preparation, implementation and supervision of decisions of Board (delegated e.g. to Committees of Board)
  - The day-to-day management, if Board uses due care re selection, instruction, supervision of managers
  - Even if the Board delegates the fulfillment of certain duties to a management,
    the Board remains responsible



### Liability

- Liability of Board Members
  - Board Members are liable for damage caused by intentional or negligent breach of duties
  - Joint and several liability, but dependent on degree of negligence
  - Who can sue (when)
    - Shareholders (going concern)
    - Creditors (in bankruptcy)
    - Company (going concern)
- Excursion:
  - Directors and Officers' Liability Insurance
  - Cybersecurity Insurance



### Duties in a Cybercrime Context I

### Expected Awareness from Board:

- Cybersecurity no longer an "IT issue", but an enterprise-wide risk management issue
- Board should understand the legal and regulatory implications of cyber risks
- Boards should have adequate access to cybersecurity expertise, and discussions about cyber-risk management should be given regular and adequate time on the Board meeting agenda
- Board should set the expectation that management will establish an enterprise-wide risk management framework with adequate staffing and budget
- Board Management discussion of cyber risk should include identification of which risks to avoid, accept, mitigate, or transfer through insurance, as well as specific plans associated with each approach



### Duties in a Cybercrime Context II

- Board should perform the following general tasks:
  - Review and approve an IT strategic plan that aligns with the overall business strategy
  - Promote effective IT governance
  - Oversee processes for approving the institution's third-party providers
  - Oversee and receive updates on major IT projects, IT budgets, IT priorities, and overall IT performance
  - Oversee the adequacy and allocation of IT resources for funding and personnel
  - Approve policies to escalate and report significant security incidents to the Board
  - Hold management accountable for identifying, measuring, and mitigating IT risks



### Duties in a Cybercrime Context III

- Independent, comprehensive and effective coverage of IT audits:
  - Board and senior management are responsible for ensuring that the company's system of internal controls operates effectively
  - Board should ensure that written guidelines for conducting IT audits have been adopted
  - Board or its audit committee is responsible for reviewing and approving audit strategies (including policies and programs), and monitoring the effectiveness of the audit function



### Duties in a Cybercrime Context IV

- Board should establish and approve risk-based policies to govern the outsourcing process:
  - Ensuring each outsourcing relationship supports the company's overall requirements and strategic plans
  - Ensuring the company has sufficient expertise to oversee and manage the relationship
  - Evaluating prospective providers based on the scope and criticality of outsourced services
  - Tailoring the enterprise-wide, service provider monitoring program based on initial and ongoing risk assessments of outsourced services
  - Notifying its primary regulator regarding outsourced relationships, when required by that regulator



### Civil Liability I

#### General comments:

- Board Members must carry out their duties and responsibilities with due care and duly safeguard the interests of the company
- Several and joint liability, unless a particular damage s attributable to such Board Member based on its own default and the circumstances of the case (e.g. CIO with regard to IT)
- Liability is the same for all Board Members irrespective of their nationality
- Board Member is personally liable to the company, as well as to the individual shareholders and the creditors for damages caused intentionally or negligently by breach of its duties
- Lack of practice, lack of time or lack of knowledge does not excuse
- Abstaining from vote is also no excuse



### Civil Liability II

- Board Member is liable if the following preconditions are met:
  - Position and activity as a Board Member
  - Breach of Duty
  - Negligent or willful conduct
  - Damages
  - No exculpation and causality
  - Right to assert liability claims
  - Burden of proof



### **Criminal Liability**

- Board Members and any other person managing a company may be held liable for criminal offenses committed in their function
- If a criminal offense is committed within a legal entity and in the conduct of its business and if, due to a lack of organization, no particular person can be held liable for such on offense, then the legal entity is fined
- In general, not only the Swiss Penal Code contains criminal law provisions. A number of other statutes are relevant as well, such as statutes on taxation, social security and unfair competition
- Unless explicitly provided for otherwise by a particular legal provision, an offender is only punished for an offense committed intentionally



### Consequences of Breach of Duty in Practice?

- Principle: company liable for any damages
- However... internal finger pointing:
  - Removal from Board?
  - Termination of Employment Agreement?
  - Claim by company or shareholders against Board Members or Management (depending on the case)?
  - Criminal complaint against Board Members, Management or Head Compliance/Head IT?
  - Claiming D&O insurance coverage for director's and officers' liability?
  - Claiming insurance coverage for cybercrime incidents?
  - Validity of company indemnifications for Board Members or Management?



### Limiting the Risk

- As a minimum, Board may wish to take the following practical steps:
  - Employ (or engage) a dedicated cybersecurity expert, a person qualified to brief and train the board of directors regularly
  - Carefully formulate a robust policy on cybersecurity which is constantly monitored and reviewed, forming part of the governance framework, and record all consideration and action taken
  - Ensure the company has adequate insurance and that the board of directors understand the extent and limits of the policy
  - Agree contingency measures for during and after an attack and be prepared to respond to an attack with a detailed plan which has been tested (incident response plan)
  - Testing and monitoring network security
  - Anti-malware software
  - Staff training



#### THANK YOU

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